

<b>Estimated Use of Reserves 2022/23 - 2027/28</b>											
	<b>Balance 2022/23</b>	<b>Est use 2023/24</b>	<b>Balance 2023/24</b>	<b>Est use 2024/25</b>	<b>Balance 2024/25</b>	<b>Est use 2025/26</b>	<b>Balance 2025/26</b>	<b>Est use 2026/27</b>	<b>Balance 2026/27</b>	<b>Est use 2027/28</b>	<b>Balance 2027/28</b>
<b>General Fund Balance</b>	(3,103,000)	0	(3,103,000)	0	(3,103,000)	0	(3,103,000)	0	(3,103,000)	840,000	(2,263,000)
<b>Earmarked Reserves</b>											
Building Maintenance Fund	(740,174)	100,000	(640,174)	100,000	(540,174)	100,000	(440,174)	100,000	(340,174)	100,000	(240,174)
Repair & Replacement Reserves	(742,314)	82,625	(659,689)	97,000	(562,689)	110,000	(452,689)	275,000	(177,689)	115,000	(62,689)
Civil Parking Enforcement Reserve	(158,397)	15,000	(143,397)	15,000	(128,397)	100,000	(28,397)	28,397	(0)	0	(0)
General Reserve A/C	(586,354)	331,068	(255,286)	255,286	0	0	0	0	0	0	0
Performance Fund	(4,541)	0	(4,541)	4,541	0	0	0	0	0	0	0
Local Plan Reserve	(212,819)	30,000	(182,819)	30,000	(152,819)	30,000	(122,819)	50,000	(72,819)	50,000	(22,819)
Stay Put Grants Reserve	(87,894)	0	(87,894)	87,894	0	0	0	0	0	0	0
Staffing costs Reserve	(192,199)	150,000	(42,199)	0	(42,199)	42,199	(0)	0	(0)	0	(0)
Homeless/Housing Reserve	(77,729)	0	(77,729)	0	(77,729)	25,000	(52,729)	25,000	(27,729)	0	(27,729)
Communities Fund	(6,100)	0	(6,100)	6,100	0	0	0	0	0	0	0
Council Tax/Housing Benefits Reserve	(730,778)	150,000	(580,778)	300,000	(280,778)	250,000	(30,778)	30,778	(0)	0	(0)
Refuse and Recycling Reserve	(108,318)	58,318	(50,000)	50,000	0	0	0	0	0	0	0
Business Rates Volatility Reserve	(1,003,928)	(600,000)	(1,603,928)	(656,197)	(2,260,125)	(110,000)	(2,370,125)	1,510,125	(860,000)	860,000	0
Electoral Registration Reserve	(101,021)	100,000	(1,021)	(25,000)	(26,021)	(25,000)	(51,021)	(25,000)	(76,021)	76,021	0
Preceptors CT Support Reserve	(225,520)	0	(225,520)	225,520	0	0	0	0	0	0	0
Waste Scheme Promotion Reserve	(97,634)	0	(97,634)	50,000	(47,634)	47,634	(0)	0	(0)	0	(0)
Financial Services Reserve	(160,000)	50,000	(110,000)	70,000	(40,000)	40,000	0	0	0	0	0
Tree Surveys & Works in Churchyard Reserve	(63,000)	15,000	(48,000)	15,000	(33,000)	33,000	0	0	0	0	0
Kent Pool Economic Development Business Rates Reserve	(1,887,354)	(629,000)	(2,516,354)	355,000	(2,161,354)	(145,000)	(2,306,354)	855,000	(1,451,354)	(145,000)	(1,596,354)
Milton Creek Access Road Reserve	(3,320)	3,320	(0)	0	(0)	0	(0)	0	(0)	0	(0)
Housing & Commercial Growth Business Rates Fund	(1,333,519)	250,000	(1,083,519)	250,000	(833,519)	833,519	0	0	0	0	0
Special Projects Reserve	(666,574)	666,574	0	0	0	0	0	0	0	0	0
Environmental Initiatives Reserve	(156,165)	15,000	(141,165)	50,000	(91,165)	50,000	(41,165)	41,165	(0)	0	(0)
Heritage Strategy Reserve	(110,902)	110,902	0	0	0	0	0	0	0	0	0
Visitor Economy Strategy Reserve	(127,556)	50,000	(77,556)	77,556	(0)	0	(0)	0	(0)	0	(0)
High Street Funding Reserve	(221,510)	221,510	0	0	0	0	0	0	0	0	0
Improvement and Resilience Reserve	(327,603)	327,603	0	0	0	0	0	0	0	0	0
Covid Recovery	(800,789)	800,789	0	0	0	0	0	0	0	0	0
Budget Contingency Reserve	(2,118,734)	1,044,211	(1,074,523)	(371,287)	(1,445,810)	1,440,348	(5,462)	1,000	(4,462)	3,979	(483)
Other earmarked reserves	(394,730)	172,008	(222,722)	129,863	(92,859)	53,800	(39,059)	31,959	(7,100)	0	(7,100)
<b>Total Earmarked (Excl General Fund)</b>	<b>(13,447,475)</b>	<b>3,514,928</b>	<b>(9,932,546)</b>	<b>1,116,276</b>	<b>(8,816,271)</b>	<b>2,875,500</b>	<b>(5,940,771)</b>	<b>2,923,424</b>	<b>(3,017,347)</b>	<b>1,060,000</b>	<b>(1,957,347)</b>
Total earmarked plus general fund	(16,550,475)	3,514,928	(13,035,546)	1,116,276	(11,919,271)	2,875,500	(9,043,771)	2,923,424	(6,120,347)	1,900,000	(4,220,347)
<b>Ring Fenced/accounting/collection fund</b>											
Collection fund & grants in advance	(1,325,582)	1,325,582	0	0	0	0	0	0	0	0	0
Accounting adjustments & smoothing	(357,093)	131,324	(225,770)	165,118	(60,652)	58,652	(2,000)	0	(2,000)	0	(2,000)
	<b>(1,682,676)</b>	<b>1,456,906</b>	<b>(225,770)</b>	<b>165,118</b>	<b>(60,652)</b>	<b>58,652</b>	<b>(2,000)</b>	<b>0</b>	<b>(2,000)</b>	<b>0</b>	<b>(2,000)</b>